## **The Personal Progress Interview**

Appraisals are old-fashioned, impersonal and a frequently dreaded time of year, unpopular with managers and employees alike.

The Personal Progress Interview (PPI) takes a fresh look at the conversation. My own advice to clients is to arrange PPIs on a quarterly basis as a minimum.

Step 1 – Asking for feedback	Step 2 – Giving feedback
I'd like to ask for your feedback on how things are going:	I'd like to give you my feedback on how things are going:
What do you like best about working here at the moment?	What I like best about the work you are doing is
What do you like least about working here at the moment?	What I like least about the work you are doing is
What would you most like to change about the work you do here at the moment?	What I would most like you to change about the work you are doing is
In each case, leave time for good conversation and make sure that your team member feels heard.	
Name of manager:	Signature of manager:
Name of employee:	Signature of employee:

